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### **DAIRY FARMERS OF NOVA SCOTIA NOMINATION FORM**

		as a candidate		
for election as a Director on the D	(please print) airy Farmers of Nova Scotia Board of Directo	ors.		
NOTE: To be valid, the no (i.e., five separa	omination requires the signatures of five DFNS memate producers).	bers		
Name (please print)	Signature	Date		
COMPLETED NOMIN	NATION FORMS MUST BE RECEIVED BY D	<b>NENIC</b>		
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	M on Friday, September 22, 2025.	JFN3		
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BY 12:00 PI	M on Friday, September 22, 2025.	DFINS		
BY 12:00 PI  Full Name of Nominee  Address	M on Friday, September 22, 2025.  Farm Name	JFINS		
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BY 12:00 PI  Full Name of Nominee  Address	M on Friday, September 22, 2025.  Farm Name	JFINS		
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Full Name of Nominee  Address  Phone  email  As indicated by my signature below	Rarm Name  Cell  W, I hereby accept this nomination as a canal of Nova Scotia Board of Directors. Pursuar	lidate for election		
Full Name of Nominee  Address  Phone  email  As indicated by my signature below as a Director on the Dairy Farmers	Rarm Name  Cell  W, I hereby accept this nomination as a canal of Nova Scotia Board of Directors. Pursuar	lidate for election		
Full Name of Nominee  Address  Phone  email  As indicated by my signature below as a Director on the Dairy Farmers	Rarm Name  Cell  W, I hereby accept this nomination as a canal of Nova Scotia Board of Directors. Pursuar	lidate for election		



# DAIRY FARMERS OF NOVA SCOTIA CODE OF CONDUCT

This Code of Conduct outlines the standards of professional behaviour that DFNS expects from its directors and employees. It provides guidelines and standards, that when applied with common sense, judgment, and good management practices, will help guide daily decision making. If you encounter a situation where you are unclear as to the proper course of action, you are encouraged to bring the matter to the attention of the Chair (for directors), or the General Manager (for employees).

All directors and employees are asked to carefully review the Code of Conduct and complete the Acknowledgement and Agreement section. This will certify that you have read, understood and agree to abide by the policies and guidelines laid out in this section.

#### **DUTIES**

Directors and employees are expected to commit their best efforts, knowledge, and skills to achieve the mandate and goals of DFNS. Directors and employees must act honestly and in good faith in their dealings with each other, producers, processors, and other stakeholders.

It is expected that directors will attend all regularly scheduled Board meetings and any special meetings, as called. In the event that they are physically unable to attend, directors may alert the Board Secretary prior to the meeting to arrange for virtual attendance via conference call. Employees may be invited to attend Board Meetings.

The Board's policy-making authority is an important responsibility that should always be applied in a fair and equitable manner. It is critical that all directors and employees adopt a united position when explaining, defending, and carrying out Board decisions. When directors and staff speak they are representing DFNS, not themselves or their own opinions. This is a very necessary part of communicating Board policy to members, others in our industry, and the public. This solidarity is an obligation, regardless of individual opinions and positions that may have been expressed or emerged during the decision-making process.

#### **CONFIDENTIALITY AND PRIVACY**

All producer information, including but not limited to: mailing address, phone/fax/email information, quota holdings, production figures, and assignments, is confidential. There will be no personal or private discussion about producers with others outside DFNS, unless the producer has provided DFNS written consent to do so. A standard information release form is available in the office for this purpose.

In addition to the personal information privacy requirements, directors and employees are expected to keep confidential all corporate information until such time as the information is released to the broader public. Directors and employees may not use confidential information to gain personal advantage and may not release confidential information to others (see **CONFLICT OF INTEREST**). It is expected that directors and employees will not act on any information that they have access to prior to the publication date.

The responsibility for maintaining the confidentiality of DFNS information or documents includes ensuring that such information or documents are not directly or indirectly (in writing or verbally) made available to unauthorized persons.

It is expected that directors and employees will continue to abide by DFNS's confidentiality and privacy rules after their service to DFNS is completed.

#### **CONFLICT OF INTEREST**

All services provided by DFNS must be conducted with efficiency, objectivity, and integrity. There must not be, nor appear to be, any conflict between the private interests of directors or employees, and their responsibility to DFNS.

Conflict of interest is defined as a conflict between the private interests of directors or employees and their responsibility as a director or employee of DFNS. This includes actual or perceived conflicts and those which have the potential to be actual or perceived.

Directors and employees shall not engage in any outside work or business:

- that interferes with the performance of director or employment responsibilities; and/or
- ii) in which there is an advantage derived from employment or directorship with DFNS; and/or
- iii) which is performed in such a way to appear to represent DFNS opinion, policy, duty, or responsibility?

Directors and employees shall not accept monetary or other forms of remuneration in addition to normal salary/per diem/expenses for duties which they perform in the course of their responsibilities with DFNS.

Directors and employees must disclose any real or perceived conflict of interest. Employees should report a real or perceived conflict of interest to the General Manager; directors and the General Manager should report to the Chair; the Chair should report to the Executive.

In the event a director has declared a conflict of interest, they must leave the room in which the meeting is held for the duration of all discussions related to the declared conflict and refrain from voting on any question related to the conflict.

All directors will be expected to observe confidentiality protocols and will not release or act on corporate information regarding policies or quotas prior to the scheduled publication date.

The Chair and General Manager have the authority to determine the course of action required in resolving any conflicts of interest disclosed. In the case of a conflict involving the Chair, the Executive holds authority. Options which may be exercised by them include:

- instructing the director to leave the room where the meeting is held for the duration of all discussions related to the conflict and to refrain from voting on any question related to the conflict;
- instructing the director or employee to remove themselves from the private interest;
- moving the employee to another area of responsibility within the office;
- removing a director member from any committee;
- making known to the appropriate people a potential conflict so that the actual conflict can be avoided;
- accepting the resignation of the employee, director or committee member involved

#### **VIOLATIONS OF CODE OF CONDUCT**

In the event that a director or the General Manager has not declared a conflict of interest, has acted on or released confidential information, or has otherwise violated this Code of Conduct, the board will consider the violation and implement remedial action from the options listed above. In addition, in the case of a director, the board may remove the director from the board by a two-thirds (2/3) majority vote of the remaining directors, held by secret ballot. In the case of the General Manager, the board may terminate their employment by a simple majority vote.

In the event that an employee other than the General Manager has not declared a conflict of interest, has acted on or released confidential information, or has otherwise violated this Code of Conduct, the General Manager will determine the extent of the conflict and any remedy required, such as a reassignment of duties or required disciplinary action, up to and including termination.

## **Director/Employee Acknowledgement and Agreement**

In the case of this acknowledgement being signed by a nominee in an election, it is understood that the nominee agrees be bound by this document in the event he/she is elected as a Director.

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Dairy Farmers	of Nova Scotia (	Code of C	onduct h	erein.				
I agree to coprovided.	onduct myself,	at all tii	mes, in a	accordance	with the	Code of	Conduct	and guidelines
Date				Signatu	re			



## DAIRY FARMERS OF NOVA SCOTIA DIRECTOR COMMITMENT LETTER

I understand that my role as a Director of Dairy Farmers of Nova Scotia is a significant responsibility and will make it a priority. I look forward to working with this team and, like the others,

- I support the Mission, Vision, Values and Goals of the organization.
- I will offer my expertise to help ensure the health and success of the organization.
- I will contribute significantly to program activities, including those that arise out of my role within the organization and require my commitment to related organizations such as (Canadian Dairy Commission, Dairy Farmers of Canada, P10, P5, Maritime Executive Committee, Advisory Committee for Milk, Advisory Committee for Transportation, Natural Products Marketing Council and others).
- I will work with the rest of the team to communicate the organization's role to our most important audiences. When I speak in public, I will support the organization and our elected officials.
- I will attend in person, by video conference, or by telephone at least 80% of the meetings held each year I serve. Whether I attend or not, I will continually communicate with the team and the main coordinator to ensure I understand all current affairs.
- I will read all distributed materials and prepare for each meeting in advance.
- I understand that this board requires a significant commitment of time. (minimum of 300 hours a year)
- I will actively participate in requests for my assistance and response.
- I will conduct myself at all times in the best interest of the DFNS.
- I will listen when other board members speak and seek to incorporate their thoughts into my own.
- I will not share or divulge to anyone outside of the DFNS Board any confidential information including discussions that happen within our board meetings.
- When the board has reached a decision through a vote, I will not try to reintroduce that matter again for at least 13 months. I will accept and support the will of the group.
- I understand that this is a position of trust. I agree to adhere to the Code of Conduct for DFNS and all related organizations and to avoid all conflicts and potential perceived conflicts.

I have read and fully agree to this Letter of Commitment and look forward to assisting the organization in this role. Should my conduct at any time pose a risk to the reputation or assets of the organization, the signature below will serve as my immediate resignation.

Signature	Date	